DRMS Overview

World Wide Organization

FY03 TOTALS

$299M
OPERATING COSTS

REUTILIZATION
$1.36B

TRANSFER
$314M

DONATION
$264M

SALES/ MARKETING
- **GROSS $68M**
- **DWCF $54M**

HAZARDOUS WASTE DISPOSAL
$56M

CONTINGENCY OPERATIONS

- **FMS - $159M**
- **HAP - $119M**

PRECIOUS METALS
$2.4M

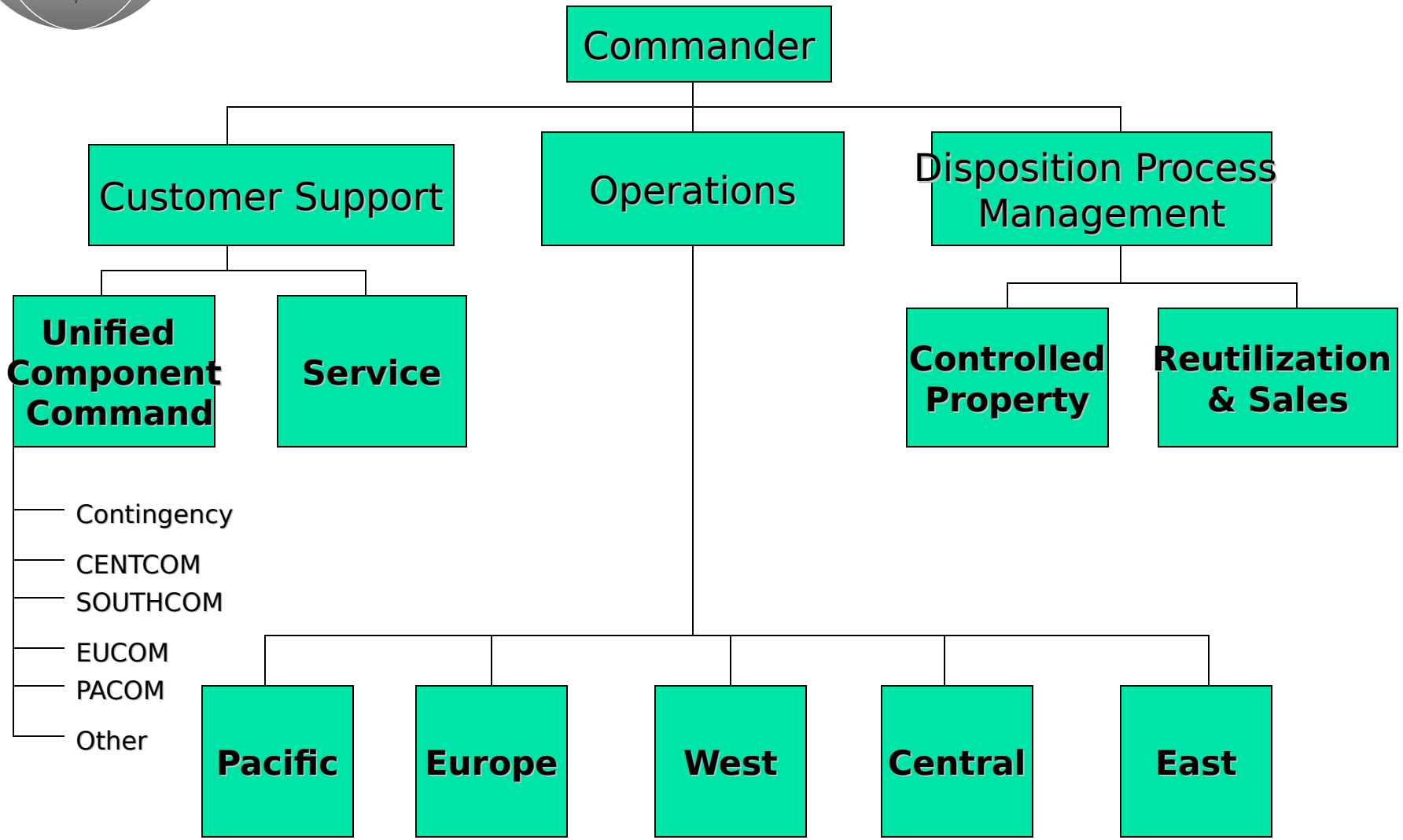
- **DEMIL**
- **AEDA**

DISASTER RELIEF:
FLOODS
EARTHQUAKE
HURRICANES

FORWARD DEPLOYMENT:
Kosovo
Afghanistan
Kuwait
Iraq

Right Service, Right Time, Right Place, Right Price Every Time…Best Value Solutions for America's Warfighters

DRMS Organization Chart



DRMS Points Of Contact

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DRMS DCST POC DSN 318-231-4694

Kuwait

DRMS DCST POC
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Iraq

DRMS POC DSN 318-529-7106

DRMS

Mission/Vision

REDISTRIBUTE EXCESS PROPERTY

- REUTILIZATION
- TRANSFER
- DONATION
- HUMANITARIAN ASSISTANCE
- FOREIGN MILITARY GRANT-IN-AID
- DISASTER RELIEF

PROTECT THE PUBLIC

- DEMILITARIZATION
- ENVIRONMENTAL
  - HAZARDOUS PROPERTY DISPOSAL
  - HAZARDOUS PROPERTY REUSE
- AMMUNITION/ EXPLOSIVES AND OTHER DANGEROUS ARTICLES (AEDA)

MAXIMIZE SALES REVENUE

- WHOLESALE BUYERS
- PRIVATE CITIZENS
- MILITARY UNITS
  - SCRAP
  - EXCHANGE AND/OR SALE
- FOREIGN MILITARY SALES

"DOD's PROVIDER OF CHOICE FOR WORLDWIDE REUSE, RECYCLING AND DISPOSAL SOLUTIONS"

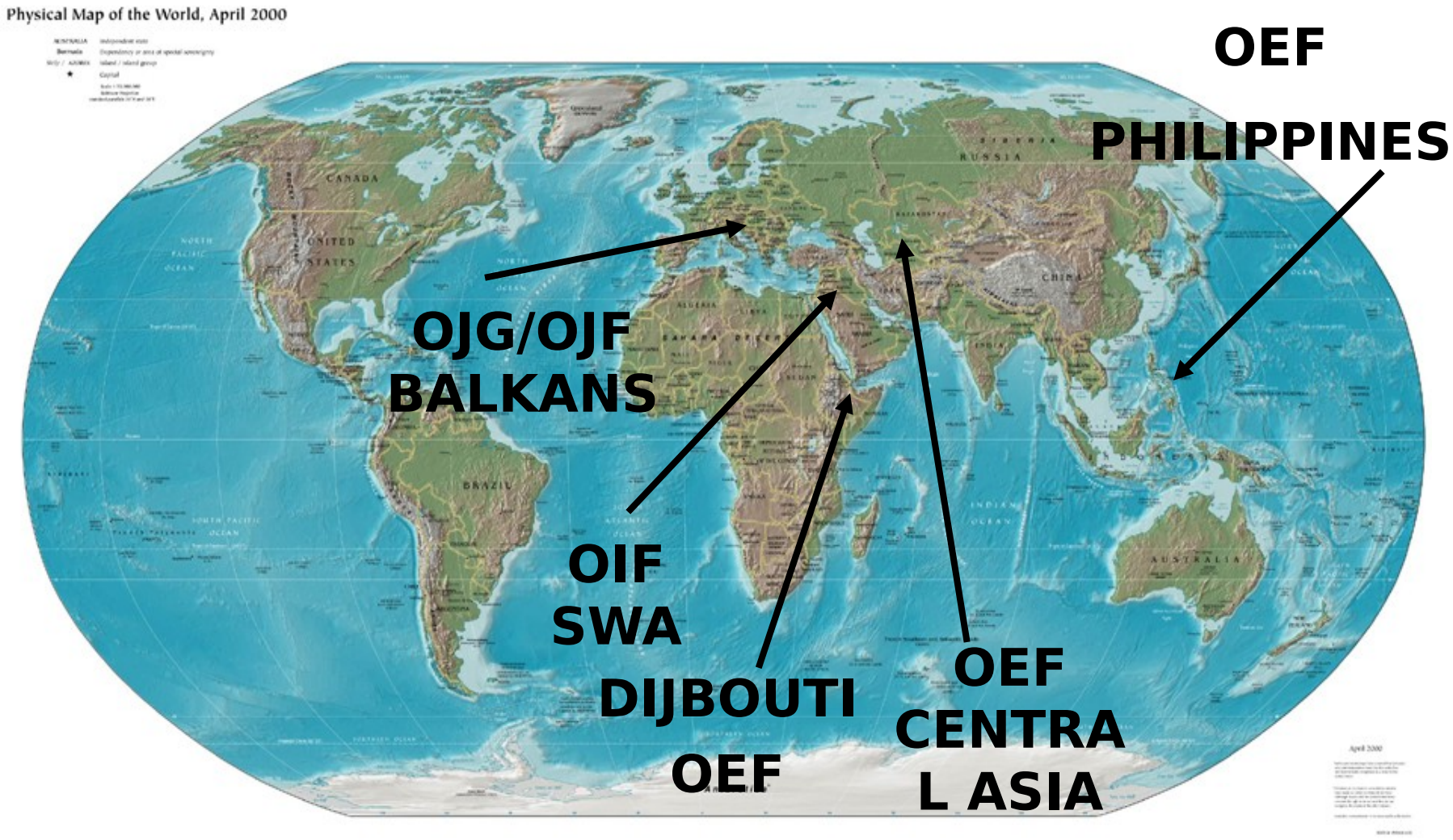
DISPOSAL IN CONTINGENCY OPERATIONS

GOAL

COMPLIANT DISPOSAL

AS FAR FORWARD AS PRACTICAL

CURRENT CONTINGENCY OPERATIONS SUPPORTED BY DRMS



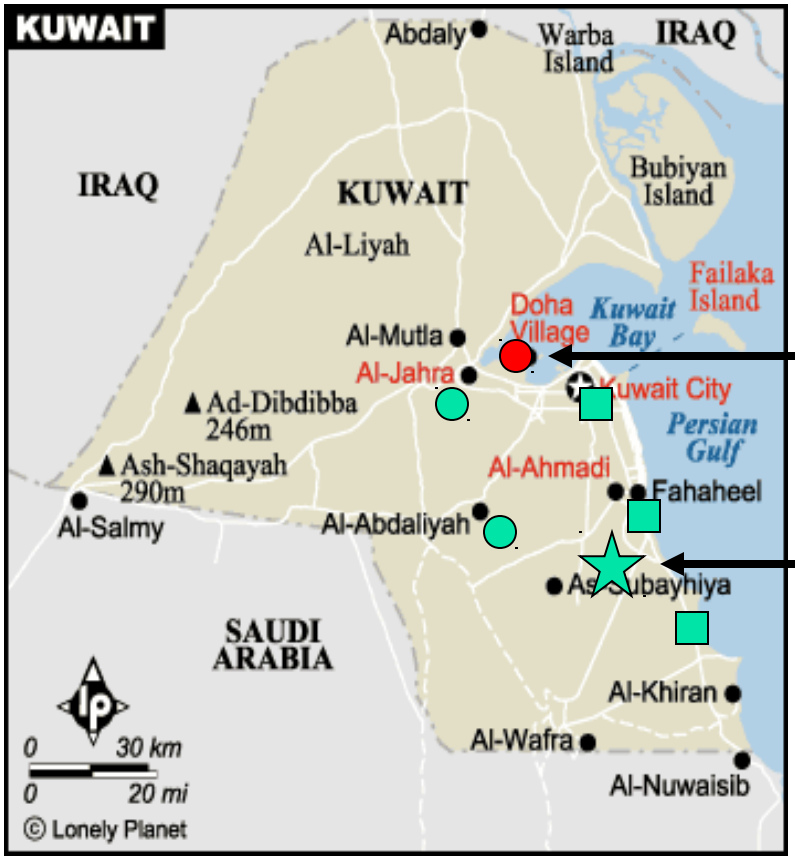
CONTINGENCY OPERATIO

- **OPERATION JOINT GUARDIAN/FORGE – OJG/OJF**
  - MARCH 1996 TO PRESENT
  - 92 PERSONNEL DEPLOYED (82 RESERVISTS, 10 CIVILIANS)
  - CURRENTLY 1 RESERVIST DEPLOYED TO KOSOVO (LAST DEPLOYMENT)
  - FUTURE SUPPORT WILL BE OUT OF GERMANY
- **OPERATION ENDURING FREEDOM – OEF**
  - DECEMBER 2001 TO PRESENT
  - 13 PERSONNEL DEPLOYED (2 CIVILIANS, 11 RESERVISTS)
  - CURRENTLY 2 RESERVISTS DEPLOYED TO AFGHANISTAN
- **OPERATION IRAQI FREEDOM – OIF**
  - SEPTEMBER 2002 TO PRESENT
  - 45 PERSONNEL DEPLOYED (20 CIVILIANS, 20 RESERVISTS, 5 ACTIVE DUTY)
  - CURRENTLY 6 CIVILIANS, 3 RESERVISTS, AND 1 ACTIVE DUTY DEPLOYED TO
  - KUWAIT AND IRAQ
- **EXERCISES**
  - ON AVERAGE 8 PERSONNEL A YEAR DEPLOY FOR EXERCISES AND AN ADDITIONAL 14 PERSONNEL PARTICIPATE WITHOUT DEPLOYING

Central Asia Accumulation Points

SWA Accumulation Points

OIF - KUWAIT



DRMS COVERS THE TWO AIR BASES, CAMP DOHA, THE THREE PORTS AND THE SIX NORTHERN CAMPS FROM CAMP ARIFJAN

CAMP DOHA

CAMP ARIFJAN
5 Civilian, 2 AD,
1 Reservist
21 Contractor Personnel

☆ DRMO ARIFJAN

● HW COLLECTION SITE RUN BY AN ARMY CONTRACTOR

■ DEBARKATION PORT ● AIR BASES

KUWAIT STATUS

- **SALES WITH DEMIL AS A CONDITION OF SALE**
  - TANK TRACK, M-SERIES VEHICLES, SPENT BRASS
- **TERM SALES FOR HIGH VOLUME GENERATIONS**
  - TIRES, ANTI-FREEZE, AND BATTERIES
- **SALES CONTRACTS FOR BATTERIES AND ANTI-FREEZE**
- **ESTABLISHING TERM SALE FOR MIXED METALS**
- **POLS RECYCLED IN-COUNTRY AT NO COST**

OIF - IRAQ

Al Asad (1 Sept. 04)
4 Personnel

LSA ANACONDA
(BALAD AB)
1 Civilian and 3 Reservist

Camp Victory
1 DRMS Civilian
Assigned to DCST Iraq

★ CENTRAL COLLECTION POINT – Run by DRMS

• SATELLITE ACCUMULATION POINTS – Run by the military or their c

IRAQ STATUS

- **LOCAL DISPOSAL SOURCES HAVE BEEN AUDITED AND APPROVED– OIL REFINERIES**
  - JOINT AUDITS (DRMS, CJTF-7)
  - REFINERIES IN BAGHDAD AND BAIJI
- **CURBSIDE HAZARDOUS WASTE SERVICE**
- **IN-COUNTRY POL DISPOSAL**
- **IN-COUNTRY NON POL LIQUID WASTE DISPOSAL**
- **IN-COUNTRY LEAD ACID BATTERY RECYCLING FACILITY ID**
  - PENDING INSPECTION
- **DEVELOPING IN-COUNTRY SALES PROCEDURES**

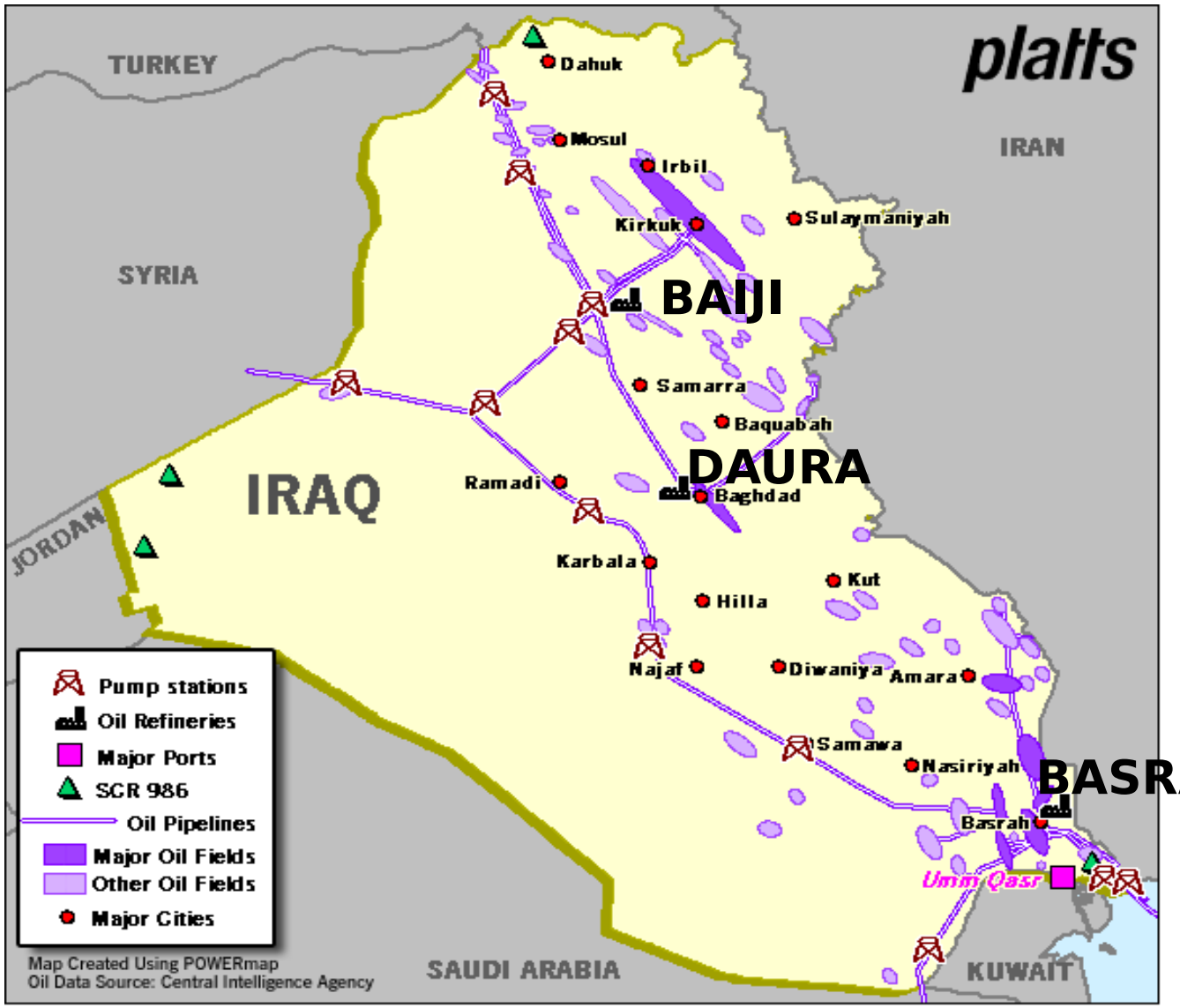
IRAQ STATUS

- **LSA ANACONDA IS OPERATIONAL FOR HW AND UNSERVICEABLE EXCESS PROPERTY**
  - PERSONNEL DEPLOYED IN DEC 2003
  - COMM PROBLEMS

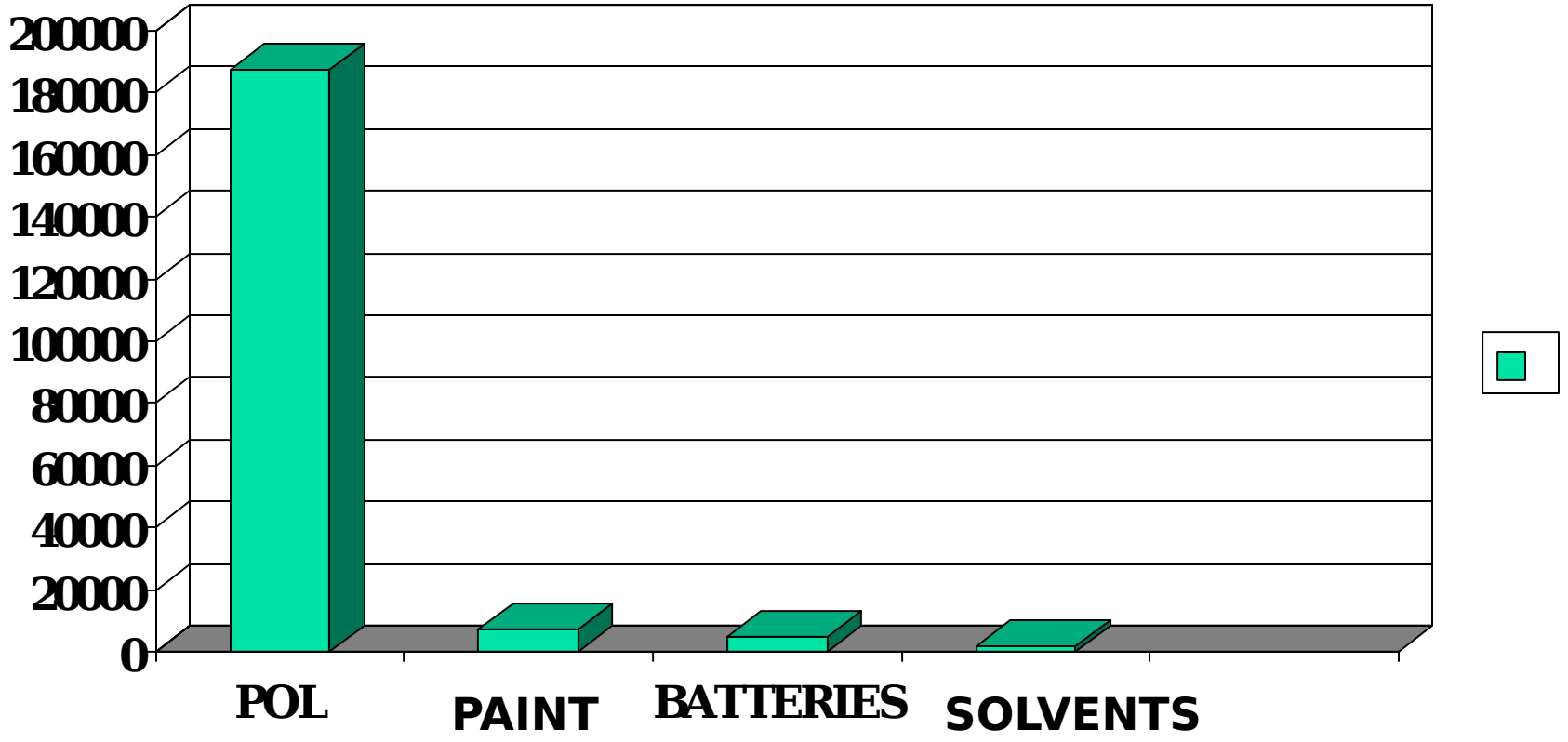
- **AL ASAD IS SECOND CENTRALIZED SITE**
  - OPERATIONAL SEPT 04

IRAQ OIL REFINERIES

3 MAJOR OIL REFINERIES



IRAQ WASTE STREAMS



ESTIMATES PROVIDED BY CENTCOM

87% POL

OIF ACCOMPLISHMENTS OUTSIDE OF KUWAIT AND IRAQ

- **EXPEDITED BASE CLOSURES IN SAUDI ARABIA AND JORDAN**
  - PSAB $13.6M TRANSFER TO HOST NATION
  - $19M MILITARY TO MILITARY TRANSFERS
- **DRMS CONTRACTOR OPERATED STORAGE LOCATIONS IN OMAN AND QATAR**
  - DRMS ACCEPTED OVER 1000 TRUCKLOADS OF PROPERTY FROM BASES IN OMAN AND QATAR
- **PIER SIDE REMOVALS IN UAE**

OIF CHALLENGES

- **RECONSTITUTION/REDEPLOYMENT OF TROOPS**
  - LARGE ROTATIONS
- **HW EXPORT TO THIRD COUNTRIES FOR DISPOSAL**
- **HOSTILE OPERATING ENVIRONMENT**
- **BASE ACCESS FOR CONTRACTORS**
- **COMMUNICATIONS**

CONTINGENCY CHALLEN

- **REGIME CHANGE: NO RECOGNIZED GOVERNMENT**
  - NO PRIOR STATE DEPT PRESENCE
  - NO SALES/DISPOSAL AUTHORITY

- **BASEL ISSUES**
  - TRANSBOUNDARY HW MOVEMENT
  - HW IMPORT BANS

- **OVERSEAS ENVIRONMENTAL BASELINE GUIDANCE DOCUMENT**

- **LACK OF COMPLIANT DISPOSAL FACILITIES – AUDITS REQUIRED**

- **SECURITY CONCERNS – FORCE PROTECTION REQUIREMENTS, PERSONNEL SAFETY & CONTRACTOR**

INITIATIVES

- **OPLAN Updates**
  - Standard Property Yard
  - Standard HW Yards
  - TF to provide site improvements
- **HW Forecasting Model**
- **Eliminate POL Waste Streams**
  - ARCENT Test in Central/Southwest Asia
- **Establish In-Country Disposal Capabilities**
- **Revision of DoD Regulations**

LESSONS LEARNED

Consequences of no early DRMS involvement

- Non-compliant HW accumulation sites
- Increased environmental remediation costs
- Huge non-segregated scrap piles

CONCLUSION

Provide the Warfighter with Accountable and Responsible Excess Property and Hazardous